

Modernisation of public administration in the Annual Growth Survey(s)

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MPA understanding

- Since 2012 MPA is among the AGS priorities
- But what is meant by MPA?
 - Diversity of understandings and arrangements within the EU
 - EC approach not straightforward
 - mainly based on contribution to economic and employment growth : “smart regulation”
 - Cutting the red tape for businesses (SMEs)
 - Costs/benefits approach

EPSU statement on “modernising public administration” – Feb. 2012

EPSU urges the Commission and Council to:

1. Anchor the reform plans in the EU quality framework for public services
2. Launch a discussion on sustainable public administration reforms with the central and local government social dialogue committees

EPSU statement on “modernising public administration” – Feb. 2012 (cont.)

EPSU urges the Commission and Council to:

3. Recommend EU governments inform and consult trade unions on reform plans

4. Examines extent to which EU governments implement austerity in compliance with EU treaties and ILO conventions

5. Carry out a social and gender impact assessment of the economic policy instruments of the European Semester

Situation in the EU (1)

- Based on World Bank governance indicators
- Voice and accountability captures perceptions of the extent to which a country's citizens are able to participate in selecting their government, as well as freedom of expression, freedom of association, and a free media.
- Political Stability and Absence of Violence/Terrorism measures perceptions of the likelihood of political instability and/or politically-motivated violence, including terrorism.
- Government effectiveness captures perceptions of the quality of public services, the quality of the civil service and the degree of its independence from political pressures, the quality of policy formulation and implementation, and the credibility of the government's commitment to such policies.

Situation in the EU (2)

- Regulatory quality captures perceptions of the ability of the government to formulate and implement sound policies and regulations that permit and promote private sector development.
- Rule of law captures perceptions of the extent to which agents have confidence in and abide by the rules of society, and in particular the quality of contract enforcement, property rights, the police, and the courts, as well as the likelihood of crime and violence.
- Control of corruption captures perceptions of the extent to which public power is exercised for private gain, including both petty and grand forms of corruption, as well as "capture" of the state by elites and private interests.
- Index varies between -2,5 and +2,5

	MEAN INDEX	Voice and Accountability	Political Stability and Absence of Violence/Terrorism	Government Effectiveness	Regulatory Quality	Rule of Law	Control of Corruption
Finland	1,85	1,6	1,4	2,2	1,8	1,9	2,2
Sweden	1,83	1,7	1,1	1,9	1,9	2	2,3
Denmark	1,80	1,7	0,9	2	1,8	1,9	2,4
Luxembourg	1,74	1,6	1,3	1,6	1,8	1,8	2,1
Netherlands	1,69	1,6	1,1	1,8	1,8	1,8	2
Austria	1,61	1,5	1,3	1,6	1,5	1,8	1,5
Germany	1,50	1,4	0,9	1,5	1,6	1,6	1,8
Ireland	1,44	1,3	0,9	1,5	1,6	1,7	1,5
United Kingdom	1,42	1,3	0,5	1,5	1,8	1,7	1,7
Belgium	1,39	1,4	0,9	1,6	1,3	1,4	1,6
France	1,26	1,2	0,4	1,5	1,1	1,4	1,3
Malta	1,15	1,1	1	1,2	1,3	1,3	1
Estonia	1,12	1,1	0,7	1	1,4	1,2	1,1
Cyprus	1,04	1	0,5	1,4	0,9	1	1,2
Portugal	0,97	1	0,7	1,2	0,8	1	0,9
Czech Republic	0,91	1	1,1	0,9	1,1	1	0,2
Slovenia	0,87	0,98	0,87	1	0,61	0,97	0,7
Lithuania	0,85	0,9	0,9	0,8	1,1	0,8	0,4
Poland	0,82	1	0,9	0,7	1	0,8	0,5
Spain	0,81	1	0	1,1	0,9	1	0,8
Latvia	0,75	0,7	0,6	0,9	1	0,7	0,3
Slovak Republic	0,70	0,9	1,1	0,8	0,9	0,4	0,1
Hungary	0,68	0,7	0,8	0,6	0,9	0,6	0,3
Italy	0,58	0,9	0,5	0,5	0,8	0,4	0
Croatia	0,48	0,5	0,6	0,7	0,4	0,3	0,1
Greece	0,37	0,7	-0,2	0,4	0,6	0,4	-0,1
Romania	0,23	0,3	0,2	-0,1	0,6	0,1	-0,2
Bulgaria	0,14	0,3	0,2	0,2	0,5	-0,1	-0,3

MPA in previous AGS & CSR

	public services and regulation	public administration and smart regulation	public administration and smart regulation	
	2012-2013	2013-2014	2014-2015	
LU				0
NL				0
SE				0
DE			x	1
UK	x			1
BE	x	x		2
CY		x	x	2
DK	x	x		2
FR		x	x	2
MT		x	x	2
AT	x	x	x	3
BG	x	x	x	3
CZ	x	x	x	3
EE	x	x	x	3
ES	x	x	x	3
FI	x	x	x	3
HU	x	x	x	3
IT	x	x	x	3
LT	x	x	x	3
LV	x	x	x	3
PL	x	x	x	3
SI	x	x	x	3
SK	x	x	x	3

Analytical dimensions of MPA

1. Governance organisation & institutions
2. Tools of modernisation
3. Administrative burden on businesses
4. Efficiency in use of (EU) public funds
5. Justice system (quality, efficiency, independence)
6. corruption

MPA in 2014-2015 CSRs

ORGANISATION OF GOVERNANCE

- Horizontal and vertical coordination of governance levels
HR; FR (decentralization); IT; ES; DE; FI
- Restructuring/privatization of State owned companies
LV; LT; PT; SI; AT DE (banks)
- Increase efficiency tax systems
FR; HU; IT; MT; PT; SK
- (social) housing policy
NL; PT
- Shadow economy
PT; IT; BG; RO; ES

TOOLS FOR MODERNISATION

- e-government
BG
- HR management
BG; SK
- Evidence-based instruments
PT; SI; SK
- CZ: long awaited Public Service Act

REDUCE REGULATORY AND ADMINISTRATIVE BURDEN FOR BUSINESSES

- Time and costs to start business
FR; HU; IT; LV; LT; PT; SI; SK; ES; HR; PL; DK
- Reform of regulated professions
AT; CZ; FR; PL; SI; ES
- Insolvency procedures
BG; LV
- Payment delays
PT
- Tax compliance burden
HU

EFFICIENCY PUBLIC INVESTMENT

- EU Funds
CZ; HR; IT (especially South)
- Low value public contracts
AT; DE
- Improve public procurement system
BG; CZ; HU; MT; SK
- e-procurement
HU; IT
- Implementation public tenders at local level
CZ
- Management public companies
HR

JUSTICE SYSTEM

- Quality

BG; HR; SK; ES; IR (Legal Services
Regulation Bill)

- Efficiency

HR; IT; LV; MT; PT; SI; SK; IR

- Independence

BG

CORRUPTION

- Irregular payments/ bribes/ diversion public funds

BG; CZ; HR; HU; SI; SK; IT; ES

OSE RESEARCH: NEXT STEPS

- Implementing and analysing a web survey
- Overview MPA reforms in new 2015-2016 NRPs/CSRs – all MS
 - NRPs to be ready for 12th of May
 - (Commission) CSRs for end of May
- In-depth analysis of 5 countries to be selected
 - Proposal: FR; IT or PT; IR; FI or DK; CZ or BG (to be discussed)

THANK YOU